

**HOCKEY CANADA** 

# Annual Report

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## HOCKEY CANADA MESSAGES

## MICHAEL BRIND'AMOUR

CHAIR, HOCKEY CANADA BOARD OF DIRECTORS



As we turn the page on 2019, I turn the page on my first year as chair of the board. This responsibility, entrusted to me by our membership, has given me an opportunity to appreciate how Hockey Canada is so fortunate to be able to rely on quality people.

The constant effort and countless hours, the creativity and knowledge, the skills and competencies of a vast array of devoted people working for the benefit of the Canadian player and the development of our national sport is more than impressive—it is outstanding.

All across Canada, from the local minor hockey associations to the provincial and national levels, everyone—the volunteers, administrators, coaches, officials, employees, senior personnel, contractors and sponsors—is involved in making hockey a better game for our youth, and I am sure hockey has enriched their lives and taught them life lessons on the ice and away from the rink.

As a model national sport organization, Hockey Canada continues to build on our foundation in every way we can. We meet the demands of a safe sport environment and work to eliminate abuse, harassment and discrimination in sport; improve our development programs and create new ones; bring new players into the game; and improve the governance of our organization by taking measurable steps to address diversity and inclusion. Hockey Canada builds for the now and for the future, with an awareness of what lies ahead.

We are proud of our athletes, who are ambassadors for our game and for our country. They continued to represent Canada with pride on the international stage during the 2018-19 season, including our gold medal-winning National Women's Under-18 Team and teams that wore the Maple Leaf across the globe. According to the IIHF World Ranking, Canada ranks No. 1 in men's hockey and No. 2 in the women's game. This doesn't happen by chance.

Across our country, hockey is so much more than a game. It characterizes us as Canadians, and ensuring it remains woven into the fabric of a nation demands our constant attention and creativity. It commands our organization and its Members to adjust to the changing landscape of our evolving society. I am proud that Hockey Canada is working diligently to achieve these objectives.

I look forward to the continued partnership between the board of directors, staff and senior executives of Hockey Canada, and Canadians across the country. I commend all for what you do for our game and for what we will do together in the future. Together is the key.

Thank you.

## TOM RENNEY CHIEF EXECUTIVE OFFICER, HOCKEY CANADA



As we celebrate another terrific season for Hockey Canada and Canadian hockey, where do I begin?

Internationally, Canada's National Women's Under-18 Team claimed a fifth gold medal at the IIHF U18 Women's World Championship, and Canadian entries played for medals at five of the six IIHF and IPC world championships.

At home, communities across the country welcomed national and international events, showcasing the passion we have for our game, and the talent we produce.

And our development programs remain the envy of the hockey world, with programs like Dreams Come True, Esso Fun Days and First Shift continuing to bring in new players and help shape the next generation.

Hockey Canada is in a wonderful place, and with excitement we continue to look towards the future.

When I look at our game, I cannot help but notice how hockey shapes all of us. It is such an important part of who we are, and how we are seen by the rest of the world. There are few Canadians who have not been touched by hockey in some way, and it has helped define our nation.

The backbone of the game continues to be the volunteers. From the minor hockey coach behind the bench in Tofino, B.C., to the score clock operator at the TELUS Cup in Thunder Bay, Ont., to the Zamboni driver in Happy Valley-Goose Bay, N.L., these are the Canadians who tirelessly give their time to make hockey happen, and our game is better because of what they do.

To the Members and minor hockey associations across the country, thank you for your unending support. Nothing Hockey Canada does, from national and international events to skill development camps, safety initiatives and countless other programs, would be possible without your time and effort.

We are also extremely grateful for the support received from our sponsors, licensees, and funding partners, who have brought value to Hockey Canada events, making them premier sporting attractions.

I am so proud to lead this organization as CEO, but it is you who makes the game go. Every time I have the opportunity to travel across our country, I am energized by the Canadians I meet who have a story to tell about how hockey has enriched their lives. I look forward to continuing to work with you to make our game the best it can be.

Thank you, and we'll see you around the rink.



2019-20 **FOCUS** 

## I. GROW THE GAME



## BY FOCUSING ON RECRUITMENT AND RETENTION

- Research & Data Analysis
- Recruitment and Retention Strategy Developed
- Plan the Plan
- Note: Brand Initiative Currently Underway

# II. CONSISTENCY



## IN MEASURED PROGRAM DELIVERY

- MEP Implementation
- Program Inventory Developed Coast to Coast to Coast
- Prioritization of Inventory and Go Forward Assessments/Reviews

# CONTINUED FINANCIAL STABILITY



## THROUGH **DIVERSIFICATION**

- Sales Funnel and Timing
- Procurement (Cost Reduction) Initiative
- IIHF Agreement

# IV. EVENT & TEAM SUCCESS



## DELIVER WORLD CLASS PERFORMANCE

- Gold Medal Pathway Impact from Pond to Podium in Para, Women's and Men's
- HP (Research, Development and Plan Built)

# V. ORGANIZATIONAL DEVELOPMENT



# BUILD A HIGH PERFORMANCE ORGANIZATION TO SUPPORT OUR STRATEGIES

- Technology HCR 3.0
- HR Strat Plan
  - Diversity
  - Leadership Development
- Volunteer Strategy/Initiative

# WHO IS HOCKEY CANADA?

Hockey Canada is the national governing body for hockey across this country. The organization works in conjunction with the 13 provincial and territorial Members and its affiliated organizations in growing the game at all levels.

Hockey Canada oversees the management of programs in Canada from entry-level to high performance teams and competitions, including world championships and the Olympic Winter Games. Hockey Canada is also Canada's voice within the International Ice Hockey Federation.

Hockey Canada has offices in Calgary, Toronto and Ottawa.



# BOARD OF DIRECTORS



The members of the Hockey Canada Board of Directors come from all walks of life and from all corners of this country, yet they all have one thing in common—they are custodians of the game who want nothing more than for hockey to prosper in the land of Olympic and world champions. These Canadians are elected by their peers from Hockey Canada's 13 Members and help develop a comprehensive plan to grow the game on a local and national level. The board is composed of volunteers who graciously devote their time and energy to the betterment of the game of hockey from coast to coast to coast.

VISION WORLD SPORTS LEADERS

## LEAD, DEVELOP AND PROMOTE POSITIVE HOCKEY EXPERIENCES

Hockey is Canada and Canada is hockey.

Whoever said those words took the pulse of a nation that has had a long and storied love affair with hockey.

Let's face it—hockey is a touchstone of Canadian life. It is Canada's national theatre and it is the chatter of the country. Hockey is more than a sport for Canadians, it is a part of the country's heart and soul.

Hockey Canada is the national guardian of this great game and Hockey Canada had a record-setting year at all levels of the game, on and off the ice.

So take a minute and read why Hockey Canada is the front-runner on so many fronts and why other sports pale in comparison when it comes to tireless volunteers and leadership.

## **HOCKEY CANADA BELIEVES IN...**

- \* a positive hockey experience for all participants, in a safe, sportsmanlike environment.
- \* the development of life skills which will benefit participants throughout their lives.
- the values of fair play and sportsmanship, including the development of respect for all people by all participants.
- hockey opportunities for all people regardless of age, gender, colour, race, ethnic origin, religion, sexual orientation or socio-economic status, and in both official languages.
- \* the importance for participants to develop dignity and self-esteem.
- instilling the values of honesty and integrity in participants at all times.
- the promotion of teamwork, and the belief that what groups and society can achieve as a whole is greater than that which can be achieved by individuals.
- the country of Canada, its tradition in the game of hockey, and the proud and successful representation of this tradition around the world.
- \* the value of hard work, determination, the pursuit of excellence and success in all activities.
- the benefits of personal and physical well-being.

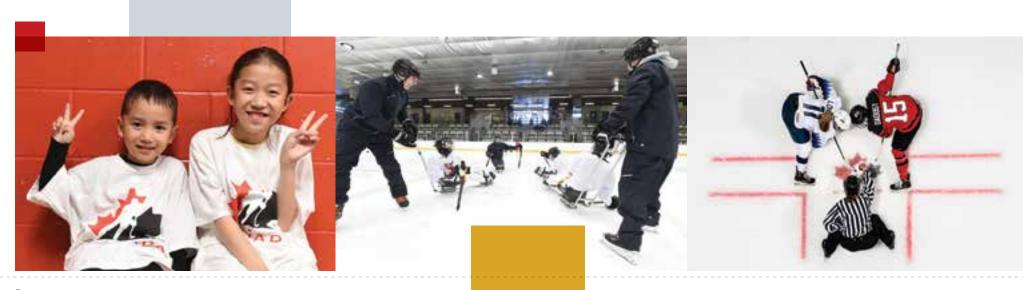
# YEAR IN REVIEW

# JULY 2018

Tim Hunter named head coach of Canada's National Junior Team for 2018-19 season André Tourigny named head coach of Canada's National Men's Summer Under-18 Team for 2018 Hlinka Gretzky Cup Brett Gibson, Louis Robitaille and Dennis Williams named head coaches of Canada's national under-17 teams for 2018 World Under-17 Hockey Challenge 14 Canadian staff attend IIHF Women's High Performance Camp in Vierumäki, Finland

# AUGUST 2018

Canada's National Men's Summer Under-18 Team wins gold medal at 2018 Hlinka Gretzky Cup in Edmonton and Red Deer, Alta. Rick Swan named head coach of Canada West for 2018 World Junior A Challenge Patrice Bosch named head coach of Canada East for 2018 World Junior A Challenge Canada's National Women's Under-18 Team wins two of three games in series against United States in Calgary, Alta. Canada's National Women's Development Team faces United States in three-game series in Calgary, Alta. Portage la Prairie, Man., named host of 2020 National Junior A Championship 14 Team Canada alumnae selected at 2018 CWHL Draft



## September '18

18 players named to Canada's National Para Hockey Team for 2018-19 season Hockey Canada announces partnership with Tim Hortons, including title sponsorship of Timbits Initiation Program Four-time Olympic gold medallist Caroline Ouellette announces retirement from Canada's National Women's Team Prince Albert, Sask., named host of 2020 Esso Cup

## October '18

306 events held across Canada as part of World Girls' Ice Hockey Weekend First Shift expands with first para hockey programs Saint-Hyacinthe, Que., named host of 2020 TELUS Cup 27 Canadian officials selected by International Ice Hockey Federation for events during 2018-19 season Halifax and Truro, N.S., named host of 2020 IIHF Women's World Championship

## November '18

Hockey Canada and Chevrolet launch third season of Good Deeds Cup Canada's National Women's Team wins silver medal at 2018 4 Nations Cup in Saskatoon, Sask. Canada Red, Canada Black and Canada White finish fourth, fifth and sixth, respectively, at 2018 World Under-17 Hockey Challenge in Saint John and Quispamsis, N.B. Michael Brind'Amour elected as chair of Hockey Canada Board of Directors Kevin Dineen named head coach of Canada's National Men's Team for 2018 Spengler Cup Hockey Canada Foundation announces \$400,000 legacy in London, Ont., from 2018 HCF Gala & Golf

## December '18

Judah Kleinsasser of Ste. Agathe, Man., and Henry Goertzen of Two Hills, Alta., win Boston Pizza and Bauer Design-A-Mask contest for 2019 IIHF World Junior Championship & Edmonton and Red Deer, Alta., named hosts of 2021 IIHF World Junior Championship Canada's National Para Hockey Team takes silver medal at 2018 Canadian Tire Para Hockey Cup in London, Ont. Dawson Creek, B.C., named host of 2019 World Junior A Challenge Morden and Winkler, Man., named hosts of 2019 National Women's Under-18 Championship Canada West wins bronze medal at 2018 World Junior A Challenge in Bonnyville, Alta. Canada's National Men's Team finishes second at 2018 Spengler Cup in Davos, Switzerland

## January '19

Canada's National Junior Team finishes sixth at 2019 IIHF World Junior Championship in Vancouver and Victoria, B.C. Hockey Canada Foundation launches Pat Quinn Scholarship Fund Canada's National Women's Under-18 Team wins gold medal at 2019 IIHF U18 Women's World Championship in Obihiro, Japan Medicine Hat, Alta., and Swift Current, Sask., named hosts of 2019 World Under-17 Hockey Challenge Jayna Hefford, Ken Hitchcock and George Kingston named Distinguished Honourees of the Order of Hockey in Canada Paradise, N.L., named host of 2019 Canadian Tire Para Hockey Cup

## February '19

Hayley Wickenheiser elected to IIHF Hall of Fame 40 Bantam-aged players participate in Canadian leg of IIHF Global Girls' Game in Calgary, Alta. 4 Quebec wins men's hockey gold medal at 2019 Canada Winter Games in Red Deer, Alta.

## March '19

West Carleton Warriors win Chevrolet Good Deeds Cup Alberta wins women's hockey gold medal at 2019 Canada Winter Games in Red Deer, Alta. Charlottetown and Summerside, P.E.I., named hosts of 2020 World Under-17 Hockey Challenge Martin Mondou, Alan Millar and Mark Hunter named to Program of Excellence management group for 2019-20 season Canada's National Para Hockey Team splits two game series with United States in Indian Trail, N.C. Jason Botterill, Ron Francis and Ron Hextall named to management group with Canada's National Men's Team for 2019 IIHF World Championship

## April '19

Brett Gibson named head coach of Canada's National Men's Under-18 Team for 2019 IIHF U18 World Championship Alain Vigneault named head coach of Canada's National Men's Team for 2019 IIHF World Championship Lacombe Generals win 2019 Allan Cup in Lacombe, Alta. Canada's National Women's Team wins bronze medal at 2019 IIHF Women's World Championship in Espoo, Finland Bridgewater, N.S., named host of 2020 Canadian Tire Para Hockey Cup St. Albert Slash win 2019 Esso Cup in Sudbury, Ont. Canada's National Men's Under-18 Team finishes fourth at 2019 IIHF U18 World Championship in Örnsköldsvik and Umeå, Sweden Toronto Young Nationals win 2019 TELUS Cup in Thunder Bay, Ont.

## May '19

Canada's National Para Hockey Team wins silver medal at 2019 IPC World Para Hockey Championship in Ostrava, Czech Republic Canada's National Para Hockey Development Team faces United States in three-game series at 2019 Défi sportif AlterGo in Montreal, Que. 🌞 Dale Hunter named head coach of Canada's National Junior Team for 2019-20 season \* Dan Lambert named head coach of Canada's National Men's Summer Under-18 Team for 2019 Hlinka Gretzky Cup # Brooks Bandits win 2019 National Junior A Championship in Brooks, Alta. 🌞 Canada's National Men's Team wins silver medal at 2019 IIHF World Championship in Bratislava and Kosice, Slovakia Michael Dyck, Jody Hull and Martin Laperrière named head coaches of Canada's national under-17 teams for 2018 World Under-17 Hockey Challenge # Larry Gould of wins Outstanding Volunteer Award at Hockey Canada national awards banquet in Ottawa, Ont.

## **June '19**

Michael Dyck named head coach of Canada's National Men's Summer Under-18 Team for 2019 Hlinka Gretzky Cup 69 Canadians (36 Program of Excellence alumni) selected at 2019 NHL Draft Guy Carbonneau, Jim Rutherford and Hayley Wickenheiser elected to Hockey Hall of Fame

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# **EVENTS**

Hockey Canada went from one end of the country to the other during the 2018-19 season, bringing national and international events to fans in six of the 13 Members. The 2019 IIHF World Junior Championship in Vancouver and Victoria, B.C., was the main event, bringing the holiday tradition back to Canadian ice for the 14th time, and the event schedule included players and teams from all 10 provinces and one territory. From November to May, more than 100,000 fans were treated to the best in the game with over 700 Canadian players showing their talent in 12 host communities, allowing hockey to continue to thrive and grow in every corner of Canada.

Events profits continue to be poured back into member branches, minor hockey associations and community programs to grow the game, and Brooks, Alta., is a primary example; the \$350,000 legacy from the National Junior A Championship—the highest-ever for a Hockey Canada event—was used to create a minor hockey endowment fund to eliminate the barriers of entry for families in need, build a scholarship fund for local minor and junior hockey players, and enhance the Centennial Regional Arena to make it more accessible and augment its ability to host future events. For the entire season, more than \$500,000 was invested back into host communities, with over \$10 million in economic impact demonstrating once again the impact hockey is having on communities from coast to coast.





GOLD: Russia SILVER: Finland BRONZE: Sweden

8	482,053
TEAMS	WEBCAST
22	337,700
GAMES	TSN
5,322 / 508	127
FACEBOOK	VOLUNTEERS
EN / FR 9,289 / 358 TWITTER	25,356 ATTENDANCE

EN / FR



GOLD: United States SILVER: Canada BRONZE: Finland

DIONEL: Illitalia				
4	_			
TEAMS	WEBCAST			
8	117,800			
GAMES	TSN			
_	145			
<b>FACEBOOK</b>	VOLUNTEERS			
EN / FR	12,534			
_	ATTENDANCE			
TWITTER				

EN / FR



GOLD: United States SILVER: Canada BRONZE: South Korea

3	2,638
TEAMS	WEBCAST
<b>7</b>	123,000
GAMES	TSN
2,304 / 88	117
FACEBOOK	VOLUNTEERS
EN / FR	2,229
1,254 / 78	ATTENDANCE
TWITTER EN / FR	



GOLD: United States SILVER: Russia BRONZE: Canada West

6	_
TEAMS	WEBCAST
13	32,000
GAMES	TSN
4,397 / 99	147
FACEBOOK	VOLUNTEERS
EN / FR	3,118
6,159 / 90	ATTENDANCE
TWITTER	
EN / FR	



DEC. 26, 2018-JAN. 5, 2019

GOLD: Finland
SILVER: United States
BRONZE: Russia

10 TEAMS	WEBCAST
30 GAMES	60,000,000 TSN
77,998 / 4,678 FACEBOOK EN / FR 82,166 / 4,527 TWITTER EN / FR	779 VOLUNTEERS 304,573 ATTENDANCE

## NATIONAL WOMEN'S TEAM RIVALRY SERIES

**VS. UNITED STATES** 



FEB. 12, 2019 - LONDON, ONT. FEB. 14, 2019 - TORONTO, ONT.

2 TEAMS	— WEBCAST
2 GAMES	266,000 TSN
FACEBOOK	VOLUNTEERS
EN / FR	15,604 ATTENDANCE
TWITTER	

EN / FR



**CHAMPIONS:** Lacombe Generals **RUNNERS-UP:** Innisfail Eagles

KUNNEKS-UI . IIIIIIsiait Lagies				
6 TEAMS	WEBCAST			
11 GAMES	<b>8,400</b> TSN			
FACEBOOK EN / FR	VOLUNTEERS			
TWITTER EN / FR	ATTENDANCE			



**GOLD:** St. Albert Slash **SILVER:** Sudbury Lady Wolves **BRONZE:** Stoney Creek Sabres

	3
<b>6</b> TEAMS	<b>132,018</b> WEBCAST
19	<b>5,200</b>
GAMES	TSN
2,133 / 463	124
FACEBOOK	VOLUNTEERS
EN / FR	8,874
3,246 / 216	ATTENDANCE
TWITTER EN / FR	



Thunder Bay, Ontario April 22-28, 2019 / 22-28 avril 2019

GOLD: Toronto Young Nationals SILVER: Cantonniers de Magog BRONZE: Tisdale Trojans

6	189,415
TEAMS	WEBCAST
19	19,400
GAMES	TSN
4,342 / 760	142
<b>FACEBOOK</b>	VOLUNTEERS
EN / FR	16,926
6,553 / 491	ATTENDANCE
TWITTER	
EN / FR	



CHAMPIONS: Brooks Bandits RUNNERS-UP: Prince George

Spruce Kings 5 **TEAMS WEBCAST** 13 27,900 **GAMES** TSN 4,805 / 85 164 **FACEBOOK VOLUNTEERS** EN / FR 18,286 8,529 / 99 **ATTENDANCE TWITTER** EN / FR

## HIGH PERFORMANCE



CANADA'S IIHF RANKING

MEN'S IIHF RANKING: 1 ST

WOMEN'S IIHF RANKING:  $2^{ND}$ 

Canadian hockey went around the world during the 2018-19 season, with national teams wearing the Maple Leaf in five provinces and seven countries. Canada's National Women's Under-18 Team claimed its fifth gold medal at the IIHF U18 Women's World Championship, part of a successful international season that saw Canada play for a medal at five of the six IIHF and IPC world championships. Perhaps most importantly, the 212 players who wore red and white were tremendous ambassadors for Canada's game, a testament to the work done by Hockey Canada's 13 Members and more than 3,500 minor hockey associations from coast to coast to coast.

## **RESULTS**

EVENT	RESULT	RECORD	GF	GA
2018 Hlinka Gretzky Cup (National Men's Summer U18 Team)	gold medal	5-0	30	12
National Women's Under-18 Team vs. United States	_	2-1	10	9
National Women's Development Team vs. United States	_	0-3	3	9
2018 4 Nations Cup (National Women's Team)	silver medal	2-2	12	8
2018 Canadian Tire Para Hockey Cup	silver medal	2-3	16	12
2018 Spengler Cup (National Men's Team)	second place	3-1	13	7
2019 IIHF World Junior Championship	sixth place	3-2	24	7
2019 IIHF U18 Women's World Championship	gold medal	4-1	16	10
Rivalry Series (National Women's Team)	_	2-1	6	4
National Para Hockey Team vs. United States	_	1-1	4	7
2019 IIHF Women's World Championship	bronze medal	5-2	33	9
2019 IIHF U18 World Championship	fourth place	5-2	37	20
2019 IPC World Para Hockey Championship	silver medal	3-2	31	8
2019 Défi sportif AlterGo (National Para Hockey Development Team)	_	0-3	5	12
2019 IIHF World Championship	silver medal	8-2	45	17
TOTAL		45-26	285	151

## **2018-19 NATIONAL TEAM PARTICIPATION – BY MEMBER**



#### **B.C. HOCKEY (20)**

Bowen Byram, Anne Cherkowski, Dylan Cozens, Andrew Ebbett, Dante Fabbro, Aaron Gagnon, Jennifer Gardiner, James Gemmell, Tyson Jost, Adam Kingsmill, Sasha Mutala, Sarah Potomak, Sam Reinhart, Malia Schneider, Troy Stecher, Shea Theodore, Kyle Turris, Patrick Wiercioch, Josh Williams, Micah Zandee-Hart



#### **HOCKEY ALBERTA (27)**

Jaret Anderson-Dolan, Zach Boychuk, Kodie Curran, Kirby Dach, Cody Dolan, Taylor Gauthier, Auren Halbert, Carter Hart, Dylan Holloway, Dion Knelsen, Micah Kovacevich, Peyton Krebs, Zach Lavin, Brett Leason, Stephanie Markowski, Emerance Maschmeyer, Ian Mitchell, Alex Poznikoff, Tyson Rietveld, Matthew Robertson, Ian Scott, Danielle Serdachny, Branden Sison, Ty Smith, Shannon Szabados, Brayden Tracey, Rachel Weiss



### SASKATCHEWAN HOCKEY ASSOCIATION (12)

Emily Clark, Braden Close, Adam Cracknell, Jaycee Gebhard, Daemon Hunt, Kaedan Korczak, Nolan Maier, Damon Severson, Braden Schneider, Grace Shirley, Sophie Shirley, Connor Zary



## **HOCKEY MANITOBA (14)**

Ashton Bell, Josh Brook, Kristen Campbell, Colt Conrad, Cody Glass, Ryleigh Houston, Raygan Kirk, Halli Krzyzaniak, Brigette Lacquette, Spencer Lambert, Jocelyne Larocque, Jacob Micflikier, Mark Stone, Kati Tabin



## HOCKEY NORTHWESTERN ONTARIO (2)

Mackenzie Blackwood, Matt Murray



### **ONTARIO HOCKEY FEDERATION (82)**

Erin Ambrose, Rob Armstrong, Victoria Bach, Tyler Bertuzzi, Kevin Bieksa, Lindsay Bochna, Evan Bouchard, Jaime Bourbonnais, Daniella Calabrese, Jacob Calvert, Megan Carter, Anthony Cirelli, Kendall Cooper, Jared Coreau, Laura Cote, Dominic Cozzolino, Rod Crane, Anthony Culmone, Matt D'Agostini, Zac Dalpe, Chris DiDomenico, Michael DiPietro, Jamie Drysdale, Curtis Duguay, James Dunn, Cory Emmerton, MacKenzie Entwistle, Renata Fast, Sarah Fillier, Laura Fortino, Morgan Frost, Loren Gabel, Julia Gosling, Katelyn Gosling, Nicole Gosling, Teagan Grant, Thomas Harley, Barrett Hayton, Adam Henrique, Brittany Howard, Brianne Jenner, Rebecca Johnston, Nicole Kelly, Geneviève Lacasse, Maggie MacEachern, Emma Maltais, Jared McCann, Tyler McGregor, Brandon Montour, Dominic Moore, Darnell Nurse, Sarah Nurse, Kristin O'Neill, Markus Phillips, Christina Picton, Kyle Quincey, Amanda Rampado, Jamieson Rees, Garrett Riley, Ella Shelton, Corbyn Smith, Kevin Sorley, Natalie Spooner, Laura Stacey, Dylan Strome, Jack Studnicka, Nick Suzuki, Ryan Suzuki, Shea Tiley, Owen Tippett, Philip Tomasino, Catherine Trevors, Kaitlin Tse, Alexa Vasko, Michael Vukojevic, Daniel Vukovic, Keean Washkurak, Corbin Watson, Daryl Watts, Greg Westlake, Maddi Wheeler, Daniel Winnik



#### **HOCKEY EASTERN ONTARIO (6)**

Graeme Clarke, Tyrone Henry, Rebecca Leslie, Josiane Pozzebon, Jamie Lee Rattray, Sam Swafford



#### **HOCKEY QUEBEC (32)**

Alexis Auclair, Ann-Sophie Bettez, Thomas Chabot, Maxime Comtois, Mélodie Daoust, Tricia Deguire, Simon Després, Pierre-Luc Dubois, Zach Fucale, Alexie Guay, Maxence Guenette, Jean-François Huneault, Anton Jacobs-Webb, Mathieu Joseph, Alexis Lafrenière, Maxim Lapierre, Dominic Larocque, Nathan Légaré, Antoine Lehoux, Jonathan Lemieux, Anthony Mantha, Jonathan Marchessault, Torrey Mitchell, Ann-Frédérik Naud, Maxim Noreau, Xavier Parent, Jakob Pelletier, Marie-Philip Poulin, Samuel Poulin, Mahika Sarrazin, Raphaëlle Tousignant, Joe Veleno



#### **HOCKEY NEW BRUNSWICK (3)**

Sean Couturier, Jacob Leblanc, Philippe Myers



### **HOCKEY NOVA SCOTIA (7)**

Justin Barron, Maddie Beck, Shane Bowers, Jared McIsaac, Allie Munroe, Jill Saulnier, Blayre Turnbull



## **HOCKEY P.E.I.** (3)

Billy Bridges, Noah Dobson, Jordan Spence



## HOCKEY NEWFOUNDLAND & LABRADOR (4)

Maggie Connors, Liam Hickey, Alex Newhook, Shailynn Snow

## HOCKEY DEVELOPMENT

The hockey associations across the country are comprised of players, coaches, officials, safety personnel and administrators who, when combined, make up a rich and diverse hockey development system in Canada. Hockey Canada development programs continue to serve as a catalyst to developing future citizens—skills camps for players, along with the Hockey Canada Officiating Program, Hockey Canada Safety Program and National Coach Certification Program. Hockey Canada strives to maintain its position as a world hockey leader with the goal of ensuring a safe, positive and meaningful experience for all involved in the game.



#### **HOCKEY UNIVERSITY**

The online education program continues to serve as an excellent educational resource for approximately 33,000 volunteers on an annual basis. Coaches, officials and safety personnel continue to rely on this platform to equip them with the skills and resources to be the best they can be.

ME	MBER	COACHING	OFFICIATING	SAFETY	CHECKING	TOTAL	MEME
	3C	1,322	1,407	2,162	830	5,721	
ALE	BERTA	1,833	1,802	2,880	1,099	7,614	
5	HA	1,288	2,420	725	216	4,649	R
ı de		1,160	529	511	399	2,599	HOCK
1 нос	KEY/ L NORTH	7	31	0	12	50	HOG
		228	49	0	123	400	ROCKE
		3,121	1,471	1	2,604	7,197	ТОТА

MEMBER	COACHING	OFFICIATING	SAFETY	CHECKING	TOTAL
<b>PIE</b>	724	295	0	16	1,035
	2,389	1,115	1,604	558	5,666
A Part of the Part	653	272	248	14	1,187
HOCKEY	382	274	307	147	1,110
HOCKEY Luova scotta	871	249	1,154	0	2,274
ROCKEY PE	69	98	82	0	249
TOTAL	14,047	10,012	9,674	6,018	39,751

## **COACHING CLINICS**

Over 1,750 coaching clinics were conducted across the nation by Hockey Canada's 13 Members.

# OF COACHING CLINICS HOSTED	TOTAL
Coach 1 – Intro to Coach	348
Coach 2 - Coach Level	397
Development 1	221
High Performance 1	8
Instructional Stream	590
Professional Development	224
TOTAL	1,788

## RESPECT IN SPORT – ACTIVITY LEADER & PARENT PROGRAMS

More than 90,000 hockey program leaders completed the Respect in Sport Activity Leader and Respect in Sport Parent programs between July 1, 2018 and June 30, 2019, and the results continue to be overwhelmingly positive.

MEMBER	ACTIVITY LEADER	PARENT	TOTAL	MEMBER	ACTIVITY LEADER	PARENT	TOTAL
BC	3,877	1,739	5,616		1,407	1,733	3,140
ALBERTA	13,217	28,729	41,946		4,544	381	4,925
<b>SHA</b>	1,608	605	2,213		783	1,176	1,959
HOCKEY	0	2,275	2,275	HOCKEY	512	963	1,475
HOCKEY/	24	0	24	HOCKEY Nova scotia	942	1,163	2,105
NAME AND ADDRESS OF THE PARTY O	295	402	697	HOCKEYPE	262	76	338
	10,222	13,817	24,039	TOTAL	37,693	53,059	90,752
	10,222	13,017	24,039				

## HOCKEY CANADA SKILLS ACADEMY

The Hockey Canada Skills Academy program celebrated its 19th anniversary in 2018-19. With Hockey Canada Skills Academies in 11 of 13 Hockey Canada Members, Hockey Canada continues to provide schools with resources and training to offer hockey skills programs during the school day.

MEMBER	ACADEMIES	MEMBER	ACADEMIES	MEMBER	ACADEMIES
BC	35	NACO NACO NACO NACO NACO NACO NACO NACO	13	HOCKEY	0
ALBERTA	27		43	MOCKEY Now Scotin	1
<b>SHA</b>	5	ALES ANTER GUARA	2	R-EKEY PEI	5
	24		91	TOTAL	236
HOCKEY/	0		1		

\*The Hockey Quebec Sports School/Skills Academy model has been in place for more than 20 years in the Quebec school system. Along with the Sport Etude and Midget Espoir programs through Hockey Quebec, Hockey Canada Skills Academy programs continue to demonstrate an excellent example of academic and athletic pursuits within the school system.

## HOCKEY CANADA DIGITAL COACHING RESOURCES

PROVINCE	DRILL HUB	HOCKEY CANADA NETWORK	PROVINCE	DRILL HUB	HOCKEY CANADA NETWORK
B.C.	2,137	7,016	N.S.	1,028	968
Alta.	4,115	9,798	P.E.I.	231	467
Sask.	1,103	3,579	N.L.	461	2,076
Man.	1,486	2,972	N.W.T.	63	199
Ont.	8,808	20,055	Y.T.	24	168
Que.	4,110	8,744	Nvt.	34	85
N.B.	879	1,780	TOTAL	28,901	236

# GROV THE GAME

Using research and data to support strategic initiatives in collaboration with Members, the newly-formed Grow the Game department focuses on the recruitment and retention of grassroots hockey players from coast to coast to coast. Working with existing audiences, new audiences and audiences representing diversity and inclusion, Hockey Canada strives to create opportunities to ensure hockey is a fun and lifelong passion for everyone.

## **ESSO FUN DAY**

Since its launch in 1998, 19,954 participants have experienced the Esso Fun Day program through 685 events. These events create a free, safe and fun environment for new female players to learn the basic skills and rules and give them the confidence to register in a hockey program.

**83** 2018-19 EVENTS

**2,179** (1,537 NEW TO HOCKEY) 2018-19 PARTICIPANTS

## IIHF WORLD GIRLS' ICE HOCKEY WEEKEND

The goal of this annual grassroots initiative is to host events from coast to coast to coast that recruit, retain and engage female players, coaches, officials and fans. Since 2011, Canada has connected with over 83,000 participants through 759 events.

**306** 2018-19 EVENTS **23,388** 2018-19 PARTICIPANTS

## **IIHF GLOBAL GIRLS' GAME**

Over two-and-a-half days, 40 countries across six continents hosted one-hour games. Participants in Canada were chosen from every province and territory. They learned from guest speakers, had unique on- and off-ice experiences and left as ambassadors of female hockey.

1 2018-19 EVENTS

**40** 2018-19 PARTICIPANTS

## **DREAMS** COME TRUE

In partnership with the Hockey Canada Foundation, Dreams Come True helps families with financial needs so a child's involvement in the game doesn't have to be compromised. Since 2007, there have been 35 unique programs supporting more than 1,300 players.

4 2018-19 EVENTS

**104** (63 M/41 F) 2018-19 PARTICIPANTS

## CANADIAN TIRE FIRST SHIFT

Designed to ensure an accessible, affordable, safe and, most importantly, fun experience for new-to-hockey families, the program has welcomed more than 22,000 children to a six-week on-ice trial with expertly fitted head-to-toe Bauer equipment.

**190** 2018-19 EVENTS

**6,837** (4,627 M/2,210 F) 2018-19 PARTICIPANTS

## **TRY** HOCKEY

Established in 2016, Try Hockey connects with Grade 2-5 students for a one-day school-based floorball program. In addition, teachers are provided with a 10-week floorball lesson plan and students are offered an on-ice opportunity, supported by the local minor hockey association.

**20** IN-SCHOOL, **5** ON-ICE 2018-19 EVENTS **4,123** (2,164 M/1,959 F) 2018-19 PARTICIPANTS

## **REGISTRATION BY YEAR**

	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
<b>BC</b> <sup>M</sup> F	38,383	39,495	39,549	40,268	51,728	53,167	53,546	53,573	53,888	53,622	52,623	51,810
	6,644	6,722	6,748	6,832	7,202	8,836	7,983	8,034	8,145	8,469	7,920	9,027
	45,027	46,217	46,297	47,100	58,930	62,003	61,529	61,607	62,033	62,091	60,543	60,837
ALBERTA M F	54,568	56,133	56,316	60,127	62,434	63,202	59,981	63,706	65,725	71,340	72,341	71,320
	7,930	8,438	8,468	8,907	8,911	8,489	9,131	9,807	10,28	11,233	9,387	12,005
	62,498	64,571	64,784	69,034	71,345	71,691	69,112	73,513	76,010	82,573	81,728	83,325
SHA F	23,162	24,902	24,773	25,124	32,186	32,844	32,421	32,774	32,903	33,506	32,617	32,816
	3,751	4,099	4,022	4,030	4,712	4,973	4,849	5,015	5,121	5,046	5,136	5,645
	26,913	29,001	28,795	29,154	36,898	37,817	37,270	37,789	38,024	38,552	37,753	38,461
M F	20,114	20,098	20,430	20,336	23,500	24,462	24,708	24,701	24,534	24,694	24,284	24,650
	4,146	4,137	4,233	4,192	4,570	4,940	5,143	5,368	5,598	5,838	5,960	6,249
	24,260	24,235	24,663	24,528	28,070	29,402	29,851	30,069	30,132	30,532	30,244	30,899
M F	4,986 465 5,451	5,037 487 5,524	4,975 496 5,471	4,600 492 5,092	4,654 484 5,138	4,670 513 5,183	4,707 573 5,280	4,714 511 5,225	4,723 589 5,312	4,730 618 5,348	4,524 581 5,105	4,662 625 5,287
M F	24,215	24,741	25,593	25,868	27,847	25,270	28,520	29,523	29,048	26,132	27,836	27,457
	988	1,034	1,040	1,165	1,142	1,187	1,304	1,162	1,218	1,173	1,134	1,211
	25,203	25,775	26,633	27,033	28,989	26,457	29,824	30,685	30,266	27,305	28,970	28,668
M F	175,568 40,249 215,817	187,204 46,205 233,409	175,258 46,109 221,367	165,915 45,356 211,271	183,486 44,765 228,251	193,009 42,936 235,945	189,138 41,864 231,002	186,581 41,830 228,411	182,884 39,838 222,722	182,059 39,329 221,388	176,659 38,461 215,120	178,966 50,723 229,689
M F	94,001	94,430	96,859	96,968	97,766	94,100	93,185	94,082	92,831	89,190	87,776	86,034
	6,018	6,415	6,601	6,773	6,693	6,519	6,354	6,517	6,684	6,816	6,615	6,874
	100,019	100,845	103,460	103,741	104,459	100,619	99,539	100,599	99,515	96,006	94,391	92,908
M F	14,612	14,748	15,116	14,535	14,077	14,168	15,632	13,755	13,649	13,224	13,077	12,978
	1,484	1,838	1,806	1,878	1,776	2,268	2,751	2,482	2,362	2,643	2,314	2,578
	16,096	16,586	16,922	16,413	15,853	16,436	18,383	16,237	16,011	15,867	15,391	15,556
HOCKEY F	15,387	15,262	15,409	15,260	15,198	15,889	15,928	14,548	14,480	14,772	14,624	13,924
	2,432	2,675	2,832	2,779	3,066	3,262	3,405	3,227	3,438	3,424	2,677	3,725
	17,819	17,937	18,241	18,039	18,264	19,151	19,333	17,775	17,918	18,196	17,301	17,649
M F	4,562 1,517 6,079	4,391 1,457 5,848	4,346 1,403 5,749	4,338 1,417 5,755	4,198 1,272 5,470	4,118 1,249 5,367	4,020 1,183 5,203	4,079 1,156 5,235	4,031 1,182 5,213	4,240 1,245 5,485	4,356 1,039 5,395	4,225 1,272 5,497
HOCKEY M	7,735	8,152	8,519	9,109	9,317	9,215	9,315	9,031	9,307	9,355	9,286	9,227
	1,296	1,314	1,408	1,557	1,627	1,637	1,690	1,945	1,976	2,169	2,050	2,381
	9,031	9,466	9,927	10,666	10,944	10,852	11,005	10,976	11,283	11,524	11,336	11,608
HOCKEY// F	2,913	3,400	2,916	2,679	2,636	2,389	2,705	2,874	3,162	3,242	2,700	3,406
	541	487	458	449	455	421	382	440	489	538	437	644
	3,454	3,887	3,374	3,128	3,091	2,810	3,087	3,314	3,651	3,780	3,137	4,050
M F	1,324	1,378	1,394	1,457	1,405	1,419	1,424	1,425	1,439	1,443	1,436	1,412
	-	-	-	-	-	-	-	-	-	-	-	-
	1,324	1,378	1,394	1,457	1,405	1,419	1,424	1,425	1,439	1,443	1,436	1,412
<b>F</b>	-	-	-	-	-	- - -	13,050 - 13,050	16,650 - 16,650	17,010 - 17,010	16,920 - 16,920	18,240 - 18,240	18,112 - 18,112
M	481,530	499,371	491,453	486,584	530,432	537,922	548,280	552,016	549,614	548,469	542,379	540,999
F	77,461	85,308	85,624	85,827	86,675	87,230	86,612	87,494	86,925	88,541	83,711	102,959
TOTAL	558,991	584,679	577,077	572,411	617,107	625,152	634,892	639,510	636,539	637,010	626,090	643,958

## **MEMBER** REGISTRATION **2018-19** – OFFICIALS

		_	=	≡	≥	>	5	oc.		6 H
		LEVEL	LEVEL	LEVEL	LEVEL	LEVEL V	LEVEL VI	OTHER	TOTAL MALE, FEMA	2018-1 BRAN TOTAL
EC	M F	1,961 280	1,127 108	460 41	80 7	33	12	62 4	3,735 440	4,175
	M F	2,250 184	2,275 150	298 24	59 4	20 1	10	21 1	4,933 364	5,297
	M F	1,929 198	938 56	208 9	48 3	22 2	7 -	19 3	3,171 271	3,442
	M F	558 73	269 36	511 26	37 2	12	5 -	-	1,432 137	1,569
	M F	72 9	35 1	89 4	29 1	12	3 -	-	240 15	255
	M F	993 196	3,181 298	1,574 75	494 4	129 7	18	-	6,389 580	6,969
	M F	366 42	401 28	325 5	50 -	19 2	6 -	-	1,167 77	1,244
	M F	938 46	1,798 58	1,328 47	63 15	10 4	11	-	4,148 170	4,318
	M F	458 42	264 18	299 10	52 -	29 1	10	18	1,130 71	1,201
	M F	220 24	186 15	389 27	68 8	12 1	8 -	-	883 75	958
	M F	147 17	40 4	140 13	8 1	4 -	4 -	-	343 35	378
	M F	228 37	151 17	277 16	39 2	14	2 -	-	711 72	783
	M F	12 1	29 -	7 -	3 -	-	-	-	51 1	52
	M F	10,132 1,149	10,694 789	5,945 297	1,030 47	316 18	96	120 8	28,333 2,308	30,641
LEVE TOTAL		11,281	11,483	6,242	1,077	334	96	128	30,641	

## **MEMBER REGISTRATION 2018-19** – PLAYERS

	HOUSE LEAGUE	UNIVERSITY	COLLEGE	SR. AAA & AA	SENIOR OTHER	ADULT REC-HOUSE	MAJOR JUNIOR	JUNIORA	JUNIOR OTHER	HIGH SCHOOL	JUVENILE	INTERMEDIATE	MIDGET	BANTAM	PEEWEE	ATOM	NOVICE	INITIATION	PRE-NOVICE	TYKE	PARA HOCKEY	SPECIAL NEEDS	NA	TOTAL
<b>BC</b> <sup>M</sup>			- - -	306 150 456	156 24 180	14,874 2,667 17,541	-	408 - 408	935 12 947	21 2 23	597 76 673	- - -	6,069 1,009 7,078	4,862 804 5,666	6,059 1,004 7,063	6,188 1,029 7,217	5,257 931 6,188	3,771 776 4,547	1,020 167 1,187	4 3 7	20 3 23	- - -	1,263 370 1,633	51,810 9,027 60,837
ALBERTA M	1,155 111 1,266	81 68 149	182 95 277	997 - 997	246 24 270	11,341 2,159 13,500	-	378 - 378	2,176 307 2,483	-	-	-	7,523 1,223 8,746	7,307 1,092 8,399	9,019 1,421 10,440	9,898 1,629 11,527	9,003 1,502 10,505	9,221 1,789 11,010	- - -	29 5 34	180 48 228	-	2,584 532 3,116	71,320 12,005 83,325
SHA F	- - -			- - -	2,652 51 2,703	8,171 613 8,784	-	- - -	725 - 725	-	- - -	- - -	3,168 650 3,818	2,681 463 3,144	3,579 780 4,359	4,036 969 5,005	3,941 1,004 4,945	3,809 1,099 4,908	- - -	-	54 16 70	- - -	- - -	32,816 5,645 38,461
M F	2,027 303 2,330	-	-	50 39 89	721 86 807	5,537 1,222 6,759	-	261 3 264	655 133 788	1,248 61 1,309	-	-	1,515 492 2,007	2,473 656 3,129	3,118 863 3,981	3,243 986 4,229	1,999 799 2,798	715 288 1,003	1,088 318 1,406	-	-	-	- - -	24,650 6,249 30,899
M F	136 46 182	27 - 27		-	- - -	428 - 428	-	165 - 165	106 106	107 1 108			442 14 456	546 38 584	663 92 755	674 101 775	627 116 743	741 217 958	- - -	-	- - -	-	- - -	4,662 625 5,287
M F	-	-	-	-	-	4,836 - 4,836	-	283 - 283	580 - 580	-	441 5 446	-	3,918 68 3,986	3,631 118 3,749	4,002 155 4,157	3,911 191 4,102	3,131 266 3,397	2,668 402 3,070	- - -	-	25 6 31	31 - 31	- - -	27,457 1,211 28,668
* M F	1,457 81 1,538	54 337 391	26 - 26	153 153	119 5,981 6,100	30,008 1,423 31,431	-	890 - 890	2,068 1 2,069	-	4,716 106 4,822	1 1,744 1,745	22,346 7,187 29,533	22,803 6,860 29,663	24,787 7,291 32,078	24,820 7,075 31,895	15,715 5,075 20,790	15,516 5,532 21,048	310 43 353	8,033 831 8,864	343 100 443	479 68 547	4,475 835 5,310	178,966 50,723 229,689
M F	-	90 76 166	283 174 457	1 24 25	353 18 371	2,243 174 2,417	-	2,314 276 2,590	3,069 138 3,207	4,068 62 4,130	1,775 78 1,853		11,329 899 12,228	10,489 853 11,342	13,540 1,092 14,632	14,177 1,057 15,234	11,749 881 12,630	1,001 303 1,304	9,502 766 10,268	-	-	31 3 34	20 - 20	86,034 6,874 92,908
M F	-	-	- - -	-	339 37 376	272 209 481	-	119 - 119	192 - 192	731 475 1,206	94 1 95	- - -	1,706 217 1,923	1,743 265 2,008	2,042 329 2,371	1,960 336 2,296	1,764 326 2,090	1,885 367 2,252	- - -	-	13 2 15	- - -	118 14 132	12,978 2,578 15,556
HOCKEY M HOWA SCOTIA. F	-	-	-	-	-	363 737 1,100	-	133 - 133	535 3 538	-	145 3 148	-	1,907 372 2,279	2,034 414 2,448	2,219 459 2,678	2,256 588 2,844	2,065 462 2,527	2,179 667 2,846	- - -	-	24 7 31	21 1 22	43 12 55	13,924 3,725 17,649
M RSEREY FEE		-	- - -	-	94 - 94	155 128 283	-	22 - 22	221 - 221	-	49 - 49	- - -	668 180 848	519 161 680	584 214 798	651 195 846	624 171 795	560 195 755	- - -	-	11 3 14	- - -	67 25 92	4,225 1,272 5,497
HOCKEY M	33 32 65	-	-	-	267 267	340 130 470	-	-	217 32 249	98 27 125	4 - 4		1,373 332 1,705	1,219 293 1,512	1,370 417 1,787	1,535 178 1,713	1,397 324 1,721	1,080 288 1,368	140 37 177	29 10 39	14 1 15	-	111 280 391	9,227 2,381 11,608
HOCKEY/I. F	-	-	- - -	- - -	- - -	1,589 172 1,761	- - -	3 - 3	60 - 60	- - -	- - -	- - -	260 18 278	249 23 272	338 66 404	320 88 408	275 100 375	269 84 353	- - -	30 13 43	- - -	- - -	13 80 93	3,406 644 4,050
M F	-	-	-	-	Ī	-	1,412 - 1,412	-	-	-	-	-	-		-	Ī	-	-	-	-	- - -	- - -		1,412 - 1,412
<b>ASHL</b> F	-		- - -	- - -	- - -	18,112 - 18,112	-	- - -	- - -	-	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	18,112 - 18,112
M F TOTAL	4,808 573 5,381	252 481 733	491 269 760	1,354 366 1,720	4,947 6,221 11,168	98,269 9,634 107,903	1,412	4,976 279 5,255	11,539 626 12,165	6,273 628 6,901	7,821 269 8,090	1,744	62,224 12,661 74,885	60,556 12,040 72,596	14,183	73,669 14,422 88,091	11,957	12,007	12,060 1,331 13,391	8,125 862 8,987	684 186 870	562 72 634	8,694 2,148 10,842	540,999 102,959 643,958

<sup>\*</sup>Approximately 16,000 registrants previously not included in the annual report by Hockey Canada have been added in the 2018-19 data. Historical data has not been adjusted.

## **MEMBER REGISTRATION 2018-19 – COACHES**

	HOUSE LEAGUE	UNIVERSITY	COLLEGE	SR. AAA & AA	SENIOR OTHER	ADULT REC-HOUSE	MAJOR JUNIOR	JUNIORA	JUNIOR OTHER	нісн ѕсноог	JUVENILE	INTERMEDIATE	MIDGET	BANTAM	PEEWEE	ATOM	NOVICE	INITIATION	PRE-NOVICE	ТУКЕ	PARA HOCKEY	SPECIAL NEEDS	NA	TOTAL
<b>BC</b> F	- - -	- - -	- - -	34 1 35	22 1 23	- - -	- - -	47 - 47	120 - 120	25 2 27	75 1 76	- - 76	1,088 45 1,133	1,008 37 1,045	1,182 57 1,239	1,303 63 1,366	1,072 44 1,116	667 28 695	173 12 185	1 - 1	4 - 4	- - -	49 9 58	6,870 300 7,170
M F	232 6 238	11 7 18	23 8 31	76 - 76	19 1 20	- - -	-	45 - 45	374 18 392	-	- - -	-	1,789 103 1,892	1,903 102 2,005	2,530 146 2,676	3,072 167 3,239	2,858 165 3,023	3,273 232 3,505	-	8 - 8	23 7 30	-	346 42 388	16,582 1,004 17,586
<b>SHA</b> F		- - -	- - -	- - -	200 3 203	62 3 65	-	- - -	87 - 87	-	- - -	- - -	529 27 556	503 18 521	719 24 743	917 39 956	1,019 51 1,070	980 57 1,037		- - -	10 1 11	-	- - -	5,026 223 5,249
HOCKET F	529 28 557	- - -	-	4 - 4	55 2 57	3 - 3	-	32 - 32	87 9 96	198 3 201	- - -	- - -	292 22 314	539 40 579	815 47 862	954 71 1,025	690 53 743	172 21 193	295 37 332	-	-	-	-	4,665 333 4,998
M F	23 2 25	3 - 3	- - -	- - -		- - -	- - -	17 - 17	6 - 6	9 - 9	- - -	- - -	97 - 97	119 3 122	130 9 139	144 4 148	97 6 103	108 20 128	-	- - -	- - -	-		753 44 797
M F	- - -	- - -	-	- - -	-	2 - 2	-	24 - 24	47 - 47	-	58 1 59	- - -	682 3 685	711 12 723	829 17 846	861 22 883	823 27 850	517 23 540	-	-	3 - 3	5 - 5	- - 5	4,562 105 4,667
M F	134 4 138	7 - 7	4 - 4	6 5 11	810 95 905	135 17 152	- - -	96 2 98	267 - 267	- - -	377 6 383	161 56 217	3,703 160 3,863	4,045 212 4,257	4,485 215 4,700	4,444 254 4,698	2,743 188 2,931	1,380 59 1,439	26 1 27	992 32 1,024	41 9 50	31 10 41	521 96 617	24,408 1,421 25,829
M F	-	20 7 27	42 13 55	2 3 5	16 - 16	3 1 4	-	354 16 370	418 9 427	423 5 428	235 6 241	- - -	2,079 45 2,124	2,044 51 2,095	2,831 69 2,900	3,023 79 3,102	2,810 81 2,891	68 3 71	2,058 70 2,128	-	-	2	4 - 4	16,432 459 16,891
M F	- - -		- - -	- - -	34 - 34	- - -	- - -	15 - 15	21 - 21	225 46 271	15 1 16	- - -	333 11 344	401 10 411	453 13 466	463 6 469	399 13 412	351 18 369	- - -	- - -	- - -	-	11 1 12	2,721 119 2,840
HOCKEY F	-	- - -	-	- - -	-	2 1 3	-	13 - 13	67 1 68	-	22 - 22	- - -	399 23 422	503 15 518	550 24 574	581 32 613	529 36 565	619 50 669		-	3 1 4	7 1 8	10 4 14	3,305 188 3,493
M F	- - -	- - -	- - -	- - -	6 - 6	- - -	- - -	5 - 5	27 - 27	- - -	- - -	- - -	122 14 136	107 8 115	135 4 139	133 8 141	110 4 114	77 6 83	- - -	- - -	- - -	- - -	3 1 4	725 45 770
HOCKEY M	7 1 8	- - -	-	- - -	17 - 17	- - -	-	- - -	28 - 28	54 1 55	- - -	- - -	194 8 202	216 5 221	250 8 258	252 6 258	241 4 245	136 17 153	8 - 8	1 1 2	-	-	64 10 74	1,468 61 1,529
HOCKEY/ NORTH	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	7 - 7	- - -	- - -	- - -	36 - 36	32 1 33	49 1 50	47 4 51	31 3 34	27 4 31	- - -	7 1 8	- - -	- - -	6 10 16	242 24 266
M F	-	- - -	-	- - -	-	- - -	188 - 188	- - -	-	-	- - -	- - -	:	=	-	-	-	-	-	-	-	-	-	188 - 188
M F TOTAL	925 41 966	41 14 55	69 21 90	122 9 131	1,179 102 1,281	207 22 229	188 - 188	648 18 666	1,556 37 1,593	934 57 991	782 15 797	161 56 217	11,343 461 11,804	12,131 514 12,645	14,958 634 15,592	16,194 755 16,949	13,422 675 14,097	8,375 538 8,913	2,560 120 2,680	1,009 34 1,043	84 18 102	45 12 57	1,014 173 1,187	87,947 4,326 92,273

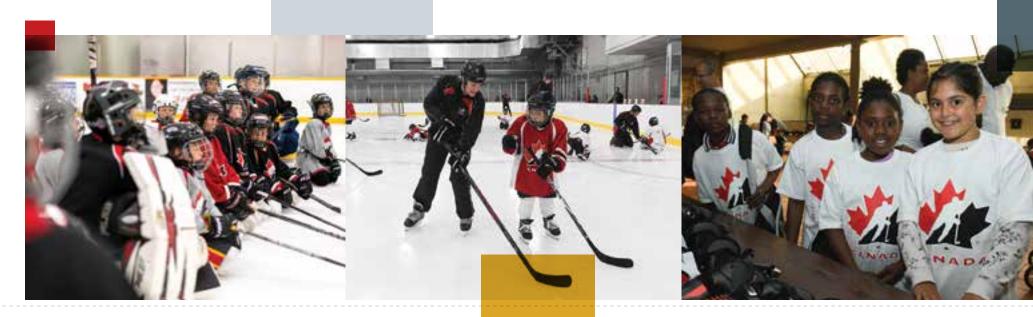
# FOUNDATION



The Hockey Canada Foundation is a registered non-profit that operates hand-in-hand with Hockey Canada to provide secure, sustainable, long-term funding to support the future development of the game. In partnership with its generous donors, the Hockey Canada Foundation has raised more than \$9.6 million, including \$4.3 million in Gala & Golf legacy funding since 2009.

The Hockey Canada Foundation understands the dynamic role hockey plays in teaching important life lessons and instilling the values that make Canadians truly unique. Canada is becoming increasingly diverse and many new Canadians are not naturally drawn to the game. As technology pervades our lives, Canadians are becoming more sedentary and having fewer interpersonal interactions—giving kids the opportunity to play will get them active and allow them to be part of a team.

The Hockey Canada Foundation understands the vital role of hockey in our country and believes that anyone who wants to play hockey should be able to. With that in mind, that the Foundation supports programs that eliminate barriers preventing many from getting into the game.



## **OUR VISION**

Uniting Canadians through hockey—one person, one community, one country.

## **OUR MISSION**

Preserve, nurture and strengthen the bond between Canadians and hockey.

## **OUR STRATEGIC PRIORITIES**

The Hockey Canada Foundation is committed to three strategic priorities:

## **ENABLE**:

Removing barriers to the game.

## **EDUCATE**:

Providing resources and tools to better equip kids, parents and coaches.

## ENGAGE

Promoting nationbuilding, citizenship, mentorship and community involvement.

EVENT	FUNDS RAISED
2019 Hockey Canada Foundation Gala & Golf	\$743,297
Major Gifts	\$304,742
Corporate	\$214,814
Third-Party Events	\$87,590
eBay Jersey Auctions	\$42,035
TCAA Charity Golf & Fantasy Games	\$31,054
TOTAL	\$1,423,532

0040 40 00 4 10 10	
2018-19 GRANTS	AMOUNT
The Big Play – Jumpstart	\$300,000
Canadian Tire First Shift	\$135,000
Dreams Come True	\$107,000
Long-Term Alumni Engagement Plan	\$53,000
IIHF World Girls' Ice Hockey Weekend	\$50,000
KidSport	\$50,000
Hockey Canada Event Volunteers	\$40,000
Aboriginal and Inner-City Youth Programming	\$35,000
Para Hockey – Mentorship & Development	\$35,000
Para Hockey – Pollination Project	\$35,000
Female Leadership Empowerment	\$31,531
Comrie's Sports Equipment Bank	\$30,000
Grassroots Initiatives	\$30,000
Quebec Regional Centre – Northern Development Program	\$30,000
Try Hockey Program	\$30,000
Bill Hay Future Leaders Internship	\$25,000
IIHF Global Girls' Game	\$22,500
Quebec Regional Centre – Try Goaltending (WJC Legacy)	\$22,000
Hockey Canada Skills Academy – Floorball	\$20,000
Atlantic Skill Development Camps	\$12,000
TOTAL	\$1,093,031

## COMMUNICATIONS

It doesn't matter where you are or what you're doing, in today's age of instantaneous information, Hockey Canada's communications platforms strive to keep fans in the know. Where is the next Hockey Canada Skills Camp? Who won the TELUS Cup? Who will wear the 'C' for Canada at the IIHF World Junior Championship? Hockey Canada's external communications strategy uses a variety of platforms to share information and messaging, including HockeyCanada.ca, social media and more than 100 news releases a year.

In particular, Hockey Canada continues to make a significant impact on social media, with hundreds of thousands of fans checking out Facebook, Twitter and Instagram for up-to-theminute news and behind-the-scenes updates from teams and events across the country and around the world.



## **HOCKEYCANADA.CA VISITS**

# 23,353,778 TOTAL VIEWS

## **TOP FIVE**

THE MOST HOCKEYCANADA.CA VISITS DURING 2018-19 SEASON

1.374.303 **DECEMBER 26, 2018**  937.752

JANUARY 2, 2019

**DECEMBER 31, 2018** 

**DECEMBER 29. 2018** 

609.855

**DECEMBER 30, 2018** 

## TOP FIVE

IEWED HOCKEYCANADA.CA PAGES DURING 2018-19 SEASON

3.884.285 2019 IIHF WORLD JUNIOR CHAMPIONSHIP

SCHEDULE (EN)

**782.352** HOCKEY CANADA HOMEPAGE (EN)

630.750 2019 IIHE WORLD JUNIOR **CHAMPIONSHIP** ROSTERS (EN)

621.483 2019 IIHE WORLD CHAMPIONSHIP SCHEDULE (EN)

2019 NATIONAL JUNIOR TEAM ROSTER (EN)

## HOCKEY CANADA SOCIAL MEDIA

1,931,329 TOTAL FANS ACROSS ALL SOCIAL MEDIA



749,530 Total Fans 38,584,236 Impressions 357,017 Engagements 1.754 Posts

1,883,549 Video Views



**500,436** Followers **69,816,480** Impressions **2,648,263** Engagements

1.032 Posts 1,832,547 Video Views



**670,917** Followers 81,422,627 Impressions **3,577,483** Engagements **8.437** Tweets

**5,219,047** Video Views

## **OTHER SOCIAL MEDIA**

**23,877** LinkedIn **Followers** 

9.686 YouTube Subscribers

**1,981,702** YouTube Lifetime Views



12 EDITIONS DURING 2018-19 SEASON

2,094,901 98-99% **DELIVERED** 

**391,971** 14-21% **OPENED** 

**16,937** 1-2% **CLICKS** 

# BUSINESS DEVELOPMENT & PARTNERSHIP

The 2018-19 season saw an impressive roster of Canadian and international brands partner with Hockey Canada to reach audiences from coast to coast to coast. The IIHF World Junior Championship in Vancouver and Victoria saw major in-venue and in-market activations from the likes of TELUS, Nike, PepsiCo, Sport Chek, Air Canada, Molson and others, while programs including BDO Goals for Kids, Esso Medals of Achievement and the Chevrolet Good Deeds Cup supported the growth of hockey at the grassroots level. This season also marked the addition of Tim Hortons to the Hockey Canada partner family, a natural fit with programs including its annual trading card campaign and the Timbits Hockey Canada Initiation Program.





## 2018-19 HOCKEY CANADA PARTNER FAMILY

#### **PREMIER PARTNERS**









#### **INTERNATIONAL PARTNERS**



























## NATIONAL PARTNERS









#### **BUSINESS SUPPORTERS**

Interact

Konica Minolta ServiceMaster Clean

## PREFERRED SUPPLIERS

Blademaster

Normatec

Jet Ice

Renfrew Hockey Tape

# LICENSING & MERCHANDISING



Hockey Canada's licensing program experienced a highly successful 2018-19 season, with several highlights.

The Hlinka Gretzky Cup in Edmonton and Red Deer saw Team Canada debut its new black jersey, which was widely distributed through retail outlets across Canada. The black jersey appeared throughout the season, including at the 2019 IIHF World Junior Championship, IIHF Women's World Championship and IIHF World Championship.

In November 2018, Hockey Canada launched its new online partnership with Fanatics, providing customers a more robust selection of products and promotional concepts to drive sales.

In-venue sales at the World Juniors were operated by Fanatics, with sales in Vancouver and Victoria exceeding revenue forecasts. With Fanatics and Nike, Hockey Canada was able to provide fans with a vast selection of apparel, including event and Team Canada apparel and jerseys from all participating countries.

Hockey Canada was privileged to partner with more than 28 licensees who supported the retail trade with high-quality items across 14 primary product categories—apparel, collectibles, cresting, electronics and accessories, equipment, eyewear, footwear, headwear, household products, luggage, media, novelties, timepieces and jewelry, and toys and games. The partnership with the Canadian Tire Corporation, including Canadian Tire, Sport Chek, Pro Hockey Life, National Sports and Sports Experts, provided unprecedented retail offerings for Canadians across the country in over 900 locations, along with retail channels including sport specialty, department store, mass-merchant, tourism/travel, grocery/pharmacy and online shops.

## **TOP LICENSING PARTNERS**



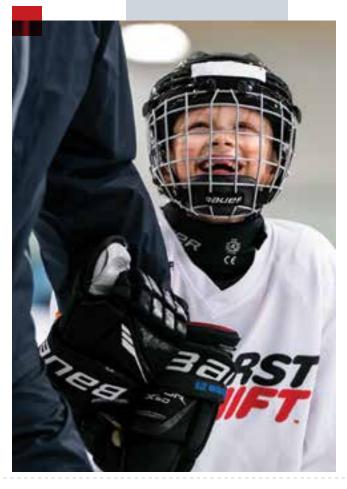




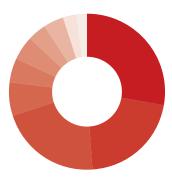




## FINANCE



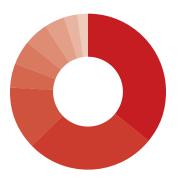
For the year ended June 30, 2019, Hockey Canada continued to practice sustainable financial management. Hockey Canada finances its operations primarily through national and international events, sponsorship, donations and government funding, as well as through a number of other sources. During the season, the 2019 IIHF World Junior Championship was hosted in Vancouver and Victoria, B.C., and the 2018 Hlinka Gretzky Cup was hosted in Edmonton and Red Deer, Alta. Events such as these create a financial legacy that will benefit not only those host communities but grassroots programming throughout the country. With a strong brand identity, Hockey Canada continues to have solid partnerships with its international and national sponsors. In addition, funding at the municipal, provincial and federal levels of government allow Hockey Canada to grow the game both nationally and internationally. This includes the federal Own the Podium program which provides funding to Olympic athletes in a four-year funding window.



## **USE OF FUNDS**

- 28% Administration
- 21% National Teams
- 21% Insurance Costs
- 7% Events & Properties
- 5% Hockey Development
- 5% Technology
- 4% Business Development & Partnerships
- 4% Other
- 3% Grow the Game
- 2% Operations

100% TOTAL



## **SOURCE OF FUNDS**

- 36% Business Development & Partnerships
- 27% Insurance Premiums
- 13% Funding Agencies
- 5% Hockey Development
- 5% National Teams
- 5% Branch Assessments
- 4% Events & Properties
- 3% Grow the Game
- 2% Interest Revenue
- 100% TOTAL

## FUNDING PARTNERS

Hockey Canada's funding partners and Sport Canada continue to provide enormous support. These agencies generously fund Hockey Canada, helping to realize the goal of developing the game across the country and internationally, through programs like Own the Podium, which enhances Hockey Canada's success at the Olympic and Paralympic Winter Games, or by providing support for the development of players, coaches and officials at the local, provincial and national levels.





Canadian Heritage Sport Canada Patrimoine canadien

















# HOCKEY CANADA MEMBERS



#### **HOCKEY NORTH**

President:
Jared Ottenhof

3506 McDonald Drive Yellowknife, N.T. X1A 2H1

**Tel:** (867) 920-2729 www.hockeynorth.ca



#### **B.C. HOCKEY**

Chair of the Board: Bill Greene

6671 Oldfield Road Saanichton, B.C. V8M 2A1

Tel: (250) 652-2978 Fax: (250) 652-4536 www.bchockey.net



#### HOCKEY ALBERTA

**President:** 

Terry Engen #201, 120 College Circle Red Deer, Alta. T4R 0T7

Tel: (403) 342-6777 Fax: (403) 346-4277 www.hockevalberta.ca



### SASKATCHEWAN HOCKEY ASSOCIATION

Chair of the Board: Mary Anne Veroba

#2 – 575 Park Street Regina, Sask. S4N 5B2

**Tel:** (306) 789-5101 **Fax:** (306) 789-6112 www.sha.sk.ca



## HOCKEY MANITOBA

President: Bill Whitehead

508 – 145 Pacific Avenue Winnipeg, Man. R3B 2Z6

**Tel:** (204) 925-5755 **Fax:** (204) 925-5761 www.hockeymanitoba.ca



## HOCKEY NORTHWESTERN ONTARIO

President:

Jason Perrier

107 Cumberland Street North Thunder Bay, Ont. P7A 4M3

**Tel:** (807) 623-1542 **Fax:** (807) 623-0037 www.hockeyhno.com



### ONTARIO HOCKEY FEDERATION

Chair of the Board: Tony Foresi

400 Sheldon Drive, Unit 9 Cambridge, Ont. N1T 2H9

**Tel:** (226) 533-9070 **Fax:** (519) 620-7476 www.ohf.on.ca



### HOCKEY EASTERN ONTARIO

**President:**Barb Levere

813 Shefford Road, Suite 201 Ottawa, Ont. K1J 8H0

**Tel:** (613) 224-7686 **Fax:** (613) 224-6079 www.hockeyeasternontario.ca



## **HOCKEY QUEBEC**

President: Yve Sigouin

7450 boulevard les Galeries d'Anjou, suite 210 Montreal, Que. H1M 3M3

**Tel:** (514) 252-3079 **Fax:** (514) 252-3158 www.hockey.qc.ca



#### HOCKEY NEW BRUNSWICK

President: Todd Pye

861 Woodstock Road Fredericton, N.B. E3B 7R7

**Tel:** (506) 453-0089 **Fax:** (506) 453-0868 www.hnb.ca



## HOCKEY NOVA SCOTIA

**President:**Arnie Farrell

259 Commodore Drive Dartmouth, N.S. B3B 0M1

**Tel:** (902) 454-9400 **Fax:** (902) 454-3883 www.hockeynovascotia.ca



## HOCKEY PRINCE EDWARD ISLAND

President: Mike Hammill

40 Enman Crescent, Suite 209 Charlottetown, P.E.I. C1E 1E6

**Tel:** (902) 368-4334 **Fax:** (902) 368-4337 www.hockeypei.com



## HOCKEY NEWFOUNDLAND AND LABRADOR

President:

Jack Lee

32 Queensway P.O. Box 176 Grand Falls-Windsor, N.L. A2A 2J4

Tel: (709) 489-5512 Fax: (709) 489-2273 www.hockeynl.ca



## **HOCKEY CANADA**

201-151 Canada Olympic Road SW

Calgary, AB T3B 6B7
Tel: (403) 777-3636
Fax: (403) 777-3635

RA Centre 2451 Riverside Drive Ottawa, ON K1H 7X7

**Tel:** (613) 696-0211 **Fax:** (613) 696-0787 hockeycanada.ca

## **AFFILIATED ORGANIZATIONS AND HOCKEY PARTNERS**

Hockey Canada is proud to be associated with the following associations:



### **ABORIGINAL SPORT CIRCLE**

c/o House of Sport RA Centre 2451 Riverside Drive Ottawa, ON K1H 7X7

www.aboriginalsportcircle.ca



#### **CANADIAN AMPUTEE HOCKEY**

www.amputeehockey.com



#### CANADIAN ARMED FORCES

National Defence Headquarters MGen George R. Pearkes Building 101 Colonel By Drive Ottawa, ON K1A OK2

www.forces.gc.ca



### **CANADIAN BALL HOCKEY ASSOCIATION**

9107 Norum Road Delta, BC V4C 3H9

www.cbha.com



## **CANADIAN DEAF ICE HOCKEY FEDERATION**

4176 Colonial Drive Mississauga, ON L5L 4B9

cdihf.deafhockey.com



#### **CANADIAN HOCKEY LEAGUE**

305 Milner Avenue, Suite 201 Scarborough, ON M1B 3V4

www.chl.ca



### **CANADIAN JUNIOR HOCKEY LEAGUE**

www.cjhlhockey.com



## H F INTERNATIONAL ICE HOCKEY FEDERATION

Brandschenkestrasse 50 Postfach 1817, 8027 Zurich, Switzerland

www.iihf.com



#### **NATIONAL HOCKEY LEAGUE**

1185 Avenue of the Americas New York, NY 10036

www.nhl.com



### **NATIONAL HOCKEY LEAGUE PLAYERS' ASSOCIATION**

20 Bay Street, Suite 1700 Toronto, ON M5J 2N8

www.nhlpa.com



## **ROLLER HOCKEY CANADA**

603 Sixmile Crescent S Lethbridge, AB T1K 5W8

www.rollerhockeycanada.ca



#### **U SPORTS**

45 Vogell Road, #701 Richmond Hill, ON L4B 3P6

www.usports.ca

# INSURANCE

Hockey Canada continues to place emphasis on creating a safe environment for all of those involved with the game through education, injury prevention, effective playing rules and emphasizing respect in the game.

In addition, Hockey Canada knows the importance of having effective insurance coverages in place for all participants and volunteers, and through the work of the Hockey Canada Risk Management Committee and Hockey Canada Board of Directors, the organization offers what it feels is an insurance program that is one of the best in sport. Hockey Canada reviews its ongoing safety and risk management practices and the coverages that all participants benefit from, allowing it to put effective affordable insurance in place on an annual basis.



## **INSURANCE PROGRAM STRUCTURE**

HOCKEY CANADA
BOARD OF
DIRECTORS

## HOCKEY CANADA RISK MANAGEMENT COMMITTEE

HOCKEY CANADA
ACCIDENTAL MEDICAL/
DENTAL COVERAGE

MANAGED BY HOCKEY CANADA

**SECONDARY PROGRAM** 

## HOCKEY CANADA INSURANCE BROKERS

- B.F. LORENZETTI

## THIRD-PARTY COVERAGE

Comprehensive General Liability
Sexual Misconduct Liability
Directors and Officers Liability
Accidental Death and
Dismemberment

## **RISK MANAGEMENT** AND INSURANCE FEES

Each Hockey Canada participant pays into the Hockey Canada Insurance Program, or has a fee paid on his/her behalf. The \$21.30 fee covers the following:

#### **LIABILITY INSURANCE**

The Hockey Canada liability coverage is a General Liability Insurance Policy designed to respond on behalf of any of the registered participants in the game including players, coaches, managers, trainers, on- and off-ice officials and volunteers. The policy is a personal injury and property damage policy.

#### **ACCIDENTAL DEATH AND DISMEMBERMENT INSURANCE**

AD&D insurance covers very serious, permanent injuries that might occur while participating in a Hockey Canada or member-sanctioned activity. This coverage is in addition to any other valid and collectable insurance policy.

## **MAJOR MEDICAL/DENTAL INSURANCE**

This insurance augments provincial, medical and hospital plans. It covers players, coaches, trainers/safety people, referees and other designated volunteers against accidents which occur during participation in a Hockey Canada or member-sanctioned activity.

## **RISK MANAGEMENT** AND ADMINISTRATION

This covers administration of the Hockey Canada Insurance Program, including risk management-related programming.

## **DIRECTORS** AND **OFFICERS** LIABILITY INSURANCE

This policy covers the directors and officers of all minor hockey associations, junior teams, Members and Major Junior teams and leagues for their exposure to legal action arising from alleged wrongful acts, which they are believed to have committed while on the board of directors of one or more of these organizations.







